

**NATIONAL VOLUNTARY FOREST CERTIFICATION SYSTEM
TECHNICAL DOCUMENT**

**LIST OF STAKEHOLDERS
(Second edition)**



Association National Voluntary Forest Certification System

5, Starokozacka Str, 44049 Dnipro, Ukraine

tel. +380975565335

Email: info@pefcukraine.com

Website: www.woodcertification.com.ua

Copyright Notice

© Association National Voluntary Forest Certification System

This document of Association National Voluntary Forest Certification System is copyright-protected. The document is freely available from the Association National Voluntary Forest Certification System website or upon request.

No part of the document covered by the copyright may be changed or amended. It must not be reproduced or copied in any form or by any means for commercial purposes without the permission of Association National Voluntary Forest Certification System.

The official versions of the document are Ukrainian and English, completely authentic in content. In case of any doubt about the language interpretation, the English version is decisive.

Name of the Document: List of stakeholders

Title of the Document: UA SFM TD 06:2020 (Second edition)

First edition approved by: Council of the Association National Voluntary Forest Certification System **Date:** 24.06.2020

Second edition approved by: Council of the Association National Voluntary Forest Certification System **Date:** 25.02.2021

Published on: 01.03.2021

Entry into force: 01.03.2021

Content

Foreword	IV
1 Terms	1
2. List of stakeholders	2
3. Map of subgroups of NVFCS stakeholders	12

Foreword

This second edition from the date of publication cancels and replaces the first edition UA SFM TD 06. The second edition has minor technical amendments relating to PEFC Endorsement process of National Voluntary Forest Certification System.

LIST OF STAKEHOLDERS

1 Terms

- 1.1 This document contains a list of stakeholders in the National Voluntary Forest Certification System (NVFCS).
- 1.2 The list of stakeholders is approved by the Head of the Association National Voluntary Forest Certification System (hereinafter - the Association NVFCS) in accordance with the requirements of UA SFM ST 01 Procedure for developing, approving, revision of the NVFCS. The list must be updated at least once every two years.
- 1.3 The list is formed in the context of subgroups in accordance with UA SFM GD 02 Stakeholder Engagement of National Voluntary Forest Certification System.
- 1.4 For each of the subgroups an index of the level of interaction is set according to the map of the subgroups of NVFCS stakeholders.

2. List of stakeholders

No	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
Subgroup 1: Forest owners, index of interaction level - 15			
Central Executive bodies, their territorial bodies and institutions in the field of management			
1	Ministry of Energy and Environmental Protection of Ukraine	35, Metropolitan Vasily Lipkivsky str., Kyiv	gr_priem@menr.gov.ua fax (044) 206-33-02
2	State Agency of Forest Resources of Ukraine	9-a, Sh. Rustaveli str, Kyiv, 01601	sprava@forest.gov.ua (044) 226-32-53, (044) 235-56-20
3	Vinnytsia Regional Forestry and Hunting Department (RFHD)	26, Pirogova str., Vinnytsia, 21018	tel.: (0432) 611427; 611428 fax: (0432) 611429, 611427 vinwood@vn.ua
4	Volyn Regional Forestry and Hunting Department (RFHD)	30, Liberty Ave., 43010, Lutsk	tel/fax: (0332) 24-00-69 priyomna@voulg.org.ua
5	Dnepropetrovsk Regional Forestry and Hunting Department (RFHD)	38, Victory Quay str., Dnepr, 49094	tel/fax: (056) 726-71-75 dnoulg_ohorona@dp.ukrtel.net
6	Donetsk Regional Forestry and Hunting Department (RFHD)	1-A, K. Gasiev st., Liman, Donetsk region, 84404	Email: donetskles@gmail.com tel/fax: (06261) 2-69-64
7	Zhytomyr Regional Forestry and Hunting Department (RFHD)	41, Khibna str. Zhytomyr, 10029	tel/fax: (0412) 22 47 58 zht.obl.lis@ukr.net
8	Zakarpats'ke (Transcarpathian) Regional Forestry and Hunting Department (RFHD)	156, Sobranetska str., Uzhgorod, 88017	tel/fax: (0312) 64-05-87 inbox@zakarpatlis.gov.ua
9	Zaporizhzhya Regional Forestry and Hunting Department (RFHD)	15-B, Chumachenka str., Zaporizhzhya, 69104	tel/fax: (0612) 95-16-85 zaples@ukr.net
10	Ivano-Frankivs'k Regional Forestry and Hunting Department (RFHD)	3, Grushevs'kogo str., Ivano-Frankivs'k, 76015	tel/fax: (0342) 55-20-54 lis@forest.com.if.ua

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
11	Kyiv Regional and City Forestry and Hunting Authority	30, Svyatoshins'ka str., Kyiv, 03115	tel/fax: (044) 451-20-00 info@kyivlis.gov.ua
12	Kirovograd Regional Forestry and Hunting Department (RFHD)	76, Taras Carpa str, Kropyvnytskyi, 25006	tel/fax: (0522) 22-66-15, admin@lis-kr.gov.ua
13	Lugans'k Regional Forestry and Hunting Department (RFHD)	15/356 Novikova str., Severodonetsk, Lugansk 93416	tel/fax: (6452) 4-15-79 lglis tel/fax @luglis.gov.ua
14	L'viv Regional Forestry and Hunting Department (RFHD)	8b, Yavornits'kogo str., L'viv 79054	tel/fax: (032) 297-61-21 lvivlis@utel.net.ua
15	Mykolayiv Regional Forestry and Hunting Department (RFHD)	16, Central Ave. Mykolayiv 54029	tel/fax: (0512) 46-00-27 moulmg@mikolaivlis.gov.ua
16	Odessa Regional Forestry and Hunting Department (RFHD)	18/20, Seminars'ka str., Odessa -12, 65012	tel/fax: (048) 722-51-25 odessales@farlep.net od_forester@ukr.net
17	Poltava Regional Forestry and Hunting Department (RFHD)	22, Gulaka-Artemivs'kogo str., Poltava, 36018	tel/fax: (0532) 60-11-65 poltavalis@ukr.net
18	Rivne Regional Forestry and Hunting Department (RFHD)	26 Pushkina str., Rivne, 33000	Тел.: (0362) 26-74-64, факс 26-58-46 info.rivnelis@gmail.com
19	Sumi Regional Forestry and Hunting Department (RFHD)	12-A, Zasums'ka str., Sumi, 40009	tel/fax: (0542) 61-01-86, sekretar@sumylis.gov.ua
20	Ternopil' Regional Forestry and Hunting Department (RFHD)	5a, Bagata str., Ternopil', 46008	tel/fax: 52-30-02 terlistr@ukrpost.ua
21	Kharkiv Regional Forestry and Hunting Department (RFHD)	Bldg. 2, 86, Pushkins'ka str., Kharkiv, 610024	tel/fax: (057) 716-05-52 kharkivlis@i.ua
22	Kherson Regional Forestry and Hunting Department (RFHD)	2, Polyakova str., Kherson, 73000	Tel/fax: (0552) 26-29-87 khelis@i.ua
23	Khmelnyskiy Regional Forestry and Hunting Department (RFHD)	55, Kamenets'ka str., Khmelnytskyi, 29000	tel.: (0382) 78-81-55 admin@kmlis.gov.ua
24	Cherkasy Regional Forestry and Hunting Department (RFHD)	Medical lane, 4, Cherkasy, 18000	tel.: (0472)37-03-75; fax (0472) 37-60-09 office@lis-ck.gov.ua

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
25	Chernivtsi Regional Forestry and Hunting Department (RFHD)	203 a, Rus'ka str., Chernivtsi, 58023	tel/fax: (0372(2) 55-07-69 cvoulmg@i.ua
26	Chernihiv Regional Forestry and Hunting Department (RFHD)	8, P'yatnits'ka str., Chernihiv, 14000	tel/fax: (046(2) 67-69-42
27	State Environmental Inspection of Ukraine	building 2, Novopechersky lane, 301042, Kyiv	tel/fax +38 (044) 521-20-40 e-mail: info@dei.gov.ua
28	State Agency of Ukraine for Management of Exclusion Zone	26, Lesya Ukrainka Boulevard, Kiev, 01133	(044) 594-82-42 e-mail: dazv@dazv.gov.ua
29	Pivnichna Pushcha State specialized enterprise	148, Chernobyl, Kyiv region, 07270	office@pushcha.com.ua tel: (045-93) 5-24-31 fax: (045-93) 5-14-07
30	Ukrainian State Forestry Production Production Association (Ukrderzhlisproekt)	22-24, Troitskaya str., Irpen, Kyiv region, 08200	tel/fax: +38 04597 55 487 lisproekt@ukr.net
31	State Enterprise Forestry Innovation and Analysis Center	1, Derevoobrobna str, Kyiv 01013	tel/fax (044) 545-73-58 office@ulk.gov.ua , office@ukrforest.com
<i>Municipal forestry enterprises</i>			
32	Zhytomyroblagrolis, Zhytomyr Regional Communal Agroforestry Enterprise Zhytomyr Regional Council	138-a, Radyvil's'ka str., Zhytomyr, 10006	+380 412 42-11-97; 42-11-98 agrolisplan@ukr.net
33	Sumyobagrolis, Sumy regional communal agroforestry enterprise	9, Shishkarivs'ka str., Sumy 40009	(0542) 700-868 (reception); (0542) 700-858 sumyoblagrolis@ukr.net
34	Vinoblagrolis, Vinnytsya Regional Municipal Forestry Enterprise	Actual address: 9, Zulinsky str. Vinnytsya 21022, , Postal address: 9,Tarnogradsky str., Vinnitsya21022	Main phone number: (0432) 539389 Contact number: (0432) 539394 fax: (0432) 539394 vinoblagrolis@mail.com

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
35	Galsil'lis Regional municipal specialized forestry enterprise	9-b, Promislova str., L'viv, 79024	tel/fax +38 (032) 224-71-32 e-mail : galsillis@meta.ua
Subgroup 2: Business and industry, index of interaction level - 16			
Association of woodworking and timber processing enterprises			
36	Mebiderevprom Association of Furniture, Woodworking Enterprises and Organizations	37, Mashinobudivna str., Kyiv	(067) 363-77-30 asso.meblidp@gmail.com asso_meblidp@cyfra.net
37	Association All-Ukrainian Organization of Woodworking Industry of Ukraine	s/b №30, Kyiv, 03035	ruslan_derechinsky@gmail.com t/f.: +38 03368 969 08
38	Association Ukrainian Association of Woodworking Enterprises	6, Sosyury str., building 5, Kyiv	t.: +38 067 240 78 49 uawc@ukr.net , 2407849@ukr.net
39	Association of responsible forestry enterprises of Ukraine	22, Sribnokil's'ka, office 174, Kyiv 02095	t.: +38 0312 66 76 52, yevgen@eno.ua
40	Ukrainian Pellet Union Association	1-a, Dnirovods'ka, office 54, Kyiv, 04077	t.: +38 044 384 21 88 ukrpelletsunion@gmail.com
41	European Business Association	1A, Andriyivsky Uzviz, 1st floor, Kyiv	t.: +38 044 496 06 01, office@eba.com.ua
42	Association of Woodworkers and Loggers of Lviv Region NGO	6, Nalivayka str., Skole, Lviv region, 82600	+380676724819, derevoobrobka-Skole@ukr.net
Subgroup 3: Non-governmental organizations, index of interaction level -15			
environmental and social non-governmental organizations			
43	Association of Foresters of Ukraine	9-a, Sh. Rustaveli str, office 54, Kyiv, 01601	(044) 235-23-48 vr-tlu@ukr.net
44	Forestry Academy of Sciences of Ukraine NGO	103, General Chuprinka str. Lviv 79057	debrynuk_ju@ukr.net , +38 0322353012
45	Ukrainian Society of Hunters and Fishermen	7-9, Nestorivsky lane, Kyiv 04053	info@uoor.com.ua
46	Ukrainian environmental group NGO	40, Gogol str., Vasylkiv 408600	uncg.ua@gmail.com, press@uncg.org.ua cell: 093 918 42 86

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
47	Danube-Carpathian program NGO	5/6, Mendeleeva str, Lviv 79005	tel/fax: +38 067 353 38 13 bohdan.prots@gmail.com
48	Ecosphere Public Association	82a, Kapushans'ka str., Uzhgorod, 88000	+38 0312 615852 ekosphera@hotmail.com
49	National Ecological Center of Ukraine	7B Pobedy avenue, office 5, (postal address: s/b 306, 01032, Kyiv-32), Kyiv	tel: +38 044 223 17 16 info.necu@gmail.com info@necu.org.ua
50	Ecology-Law-Man International Charitable Organization	9, Ivan Franko st, apt. 1a, Lviv, 79005 Taras Shevchenko Boulevard, 38 Office 76, Kyiv, 01032; Postal address: s/b 316, Lviv, 79000	+38 (032) 24-33-888 fax: +38 (032) 22-57-682 office@epl.org.ua
51	Open Forest NGO	47, Sadova str, app.27, , Irpin Kyiv region 08201	openforest@ukr.net
52	FORZA Carpathian Sustainable Development Agency, NGO	51-a, Shvabs'ka str., 4th floor, Uzhgorod, 88018	(0312) 67-14-50, radmila.ustych@forza.org.ua , lloyko@forza.org.ua , yuriy.derbal@forza.org.ua
53	Eremurus Ecological Club	19, Heroes of Stalingrad Avenue, app.67, Obolon district, Kyiv, 04210	eremurusua@ukr.net https://www.facebook.com/Eremurus.Eco/
54	Ukrainian society for nature protection	5-b, Vasyl Tyutyunnik St., Kyiv 03150	tel. (044) 289-71-73, tel/fax (044) 289-73-82. E-mail: office@ukrpryroda.org
55	EKOSVIT Ecological Association NGO	120/1, Smilyanska str, Cherkasy 18000	(096) 409-27-89, 253545@i.ua
56	Pechenegs Ecological Group	13, Zabaikalsky lane, apt. 6, Kharkiv, 61105	pe4enegy@gmail.com, 066 387 46 81
57	Green World Ecological and Humanitarian Association NGO	s/b № 12, Chortkiv, Ternopil region 48501	067 35 48 186 , gr.world@gmail.com https://www.facebook.com/GreenKindWorld/
58	Western Ukrainian Ornithological Society NGO	18, Teatral'na str., L'viv, 79008	t/f: +38 032 272 16 42 zuot.office@gmail.com,

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
59	Ukrainian Independent Institute of Ecology NGO	Kharkiv, s/b 2385	tel: +38 067 803 15 33 director@uiei.org.ua vlashenko@uiei.org.ua
60	Green Cross Society NGO	4, Chornovola str., office 28, L'viv	t/f.: +38 032 244 56 07 soloviy@yahoo.co.uk
61	Forest Certification Society in Ukraine	15, Williams str., Bldg. 3, apt. 169 Kyiv	t/f: +38 044 527 83 70, pavlo_kravets@ukr.net
62	Lisivnik-ATOvets NGO	97, Konotopskikh partisans str., Konotop, Sumy region	068 909-45-56, lavrykzheny@gmail.com
63	Ukrainian Public Association of Interdepartmental Communications in the Field of Environmental Protection e-Ecology NGO	e-Ecology, s/b 143, Kyiv, 01024	+38 (044) 221-05-10 e-ecology.digital@ukr.net
64	Lungs of the Planet Public ecological organization	6-a, Filipova str., apt. 15, Piskivka, Borodyansky district, Kyiv region	(096)3858538 popovich-Pavlo@i.ua
65	Nature and Man All-Ukrainian Charitable Foundation	1, Derevoobrobna str., Kyiv, 01013	067 5099097 Bevskyy_py@bank.kiev.ua
66	Flora Children's Environmental NGO	84, Taras Carpa str., office 608, Kropyvnytskyi	(0522) 27-93-27 e-mail: flora2000@i.ua
67	Association of Agro-ecologists of Ukraine All-Ukrainian NGO	12, Metrologichna str., office 101, Kyiv, 03143	tel. 522-62-71, vho_agroecology@ukr.net
68	Podilsk Ecological Society	s/b 193, Khmelnytskyi, 29016	t. (0382)-709-776 e-mail: esop@i.ua
69	All-Ukrainian Environmental League	30-b, Saksagans'kogo str., office 33, Kyiv 01033	044 251 13 32 fax: 044 289-31-42 vel@ecoleague.net
70	Ukrainian Youth Environmental League	19, Vyshgorods'ka str., Kyiv, 04074	(050) 330-42-64 kyr.igor@gmail.com

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
71	LlIS Public Association	79019, 4, Tatars'ka str., app. 13, L'viv	e-mail: forest.initiatives.com@gmail.com +380676702340
72	Forests of Ukraine Public Association	9-A, Pryrichna str., app.48, Kyiv, 04213	+380974476069
73	WWF Ukraine («World Wide Fund for Nature Ukraine»)	Raisa Okipna, 4 str., office 170 Kyiv, 02002	+380933829193 https://wwf.ua/ ua@wwf.ua , aplyha@wwf.ua
Industry media			
74	ECO-inform Publishing house	s/b -45, Kyiv- 192, 02192	ekoinfo@ukr.net 050 383-05-95
75	Derevoobrobnik LLC Editorial office of the newspaper	s/b 5911, L'viv, 79054	(093)3239000 vm@prominfo.com.ua
Associations of local governments			
76	All-Ukrainian Association of Local Self-Government Bodies Association of Rural, Settlement Councils and United Communities of Ukraine	35, Vasyl' Lypkivs'kiy str., building 2 , Kyiv	E-mail: info@assogu.org.ua
77	All-Ukrainian Association of Village and Town Councils	73, Sychovih Stril'tsiv str., 13th floor, Kyiv 04053	t/f: (044) 5859012, (044) 5859015 e-mail: vassr@vassr.org
78	All-Ukrainian Association of Local Self-Government Bodies Ukrainian Association of District and Regional Councils	73, Sychovih Stril'tsiv str., 10th floor, Kyiv 04053	(044) 484-05-64, 484-05-33; fax: (044) 484-05-66; uaror@ukr.net
Subgroup 4: Scientific and technological community, index of interaction level-			10
Forest educational institutions			
79	National University of bioresources and nature management of Ukraine, National Science Institute of Forestry and Landscape Management	15, Heroes of Defense str. (rectorate of NUBN of Ukraine), 19, General Rodimtsev str. (NSI of forestry and Landscape management), Kyiv	t.: +38 044 527 82 42 (НУБіП), +38 044 527 85 28 (NIS) rectorat@nubip.edu.ua (NUBNMU) lakyda@nubip.edu.ua (NIS)

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
80	National Forestry University of Ukraine, National Science Institute of Forestry and Landscape Management	103, General Chuprinka str., Lviv (NFU of Ukraine) 19, Prirodna str., educational building 6, room 32, L'viv (NSI FLM)	t.: +38 032 237 80 94, +38 032 237 79 88 (NFUU) t/f.: +38 032 237 10 45, t.: +38 032 239 27 26 (NIS) nltu@ukr.net (NFUU) ilspg@nltu.edu.ua (NIS)
81	Zhytomyr National Agro-Ecological University, Faculty of Forestry	7, Old Blv., Zhytomir, 10008 (ZNAEU) 55, Pushkins'ka str., Zhytomir 10008 (Faculty of Forestry)	t.: +38 0412 22 85 97, f.: +38 0412 22 04 57, +38 0412 22 14 02 Lesfakjnaeu@gmail.com
82	Kharkiv National Agrarian University named after V.V. Dokuchaev, Faculty of Forestry and Landscape Management	Dokuchaevske – 2, 62483, Kharkiv district, Kharkiv region	t/f.: +38 057 709 03 00, +38 057 709 03 10 office@knau.kharkov.ua
83	Uman National University of Horticulture, Faculty of Forestry and Landscape Management	1, Institute str., Uman, Cherkasy region	t.: +38 04744 3 20 11, +38 04744 3 44 39 (faculty) udau@udau.edu.ua, lisove_sad@ukr.net
84	Ukrainian Center for Training, Retraining and Advanced Training of Forestry Personnel (Ukrcentrkadrylis)	2, Lisodoslidna str., Boyarka, Kyiv region, 08150	tel.: +38 04598 35 988 info@kadrlis.com.ua , kadrlis@ukr.net
Science Bodies			
85	Ukrainian Research Institute of forestry and agroforestry named after G of NAS. M. Vysotsky awarded by Badge of Honor (URIFA)	86, Pushkins'ka str., Kharkiv, 61024	t/f.: +38 057 704 10 02 uriffm@uriffm.org.ua
86	Ukrainian research Institute of mountain forestry named after P. S. Pasternak (URIMF)	31, Grushevs'kogo str., Ivano-Frankivs'k, 76000	t/f. +38 0342 53 02 36 girlis@ukr.net

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
87	Institute of Agroecology and Environmental Management of National Academy of Agrarian Sciences of Ukraine	12, Metrologichna str., Kyiv, 03143	agroecologynaan@gmail.com tel: + 38 (044) 526-92-21
88	Institute of ecology of the Carpathians of NAS of Ukraine	4, Kozel'nits'ka str., L'viv, 79026	t/f.: +38 032 270 74 30 ecoinst@mail.lviv.ua
89	Institute of botany named after M. G. Kholodny of NAS of Ukraine	2, Tereshchenkivs'ka str., Kyiv 01004	t/f.: +38 044 234 40 41 inst@botany.kiev.ua
90	Institute of Zoology named after I.I. Schmalhausen of NAS of Ukraine	15, Bohdan Khmelnytsky, Kyiv, 01030	t: 044 235 10 70, f.: 044 234 15 69 iz@izan.kiev.ua
91	State Museum of Natural History of NAS of Ukraine	18, Teatral'na str., L'viv, 79000	t/f.: +38 032 235 69 17 office@smnh.org
92	National Botanical Garden named after M. Grishko NAS of Ukraine	1, Timiryazivs'ka str., Kyiv, 01014	https://www.facebook.com/nbg.kiev.ua/ +38 0442854422, nbg@nbg.kiev.ua
93	State Institution "Institute of Economics of Nature Management and Sustainable Development NASU	60, Taras Shevchenko Bulevard, 60, Kyiv, 01032	reception.ecos@gmail.com (044) 486-91-27
Technical committees			
94	Forest resources TK 18 «Лісові ресурси»	4, Sil's'kogospodars'kiy lane, office 109 Kyiv, 03041	nataby@meta.ua , 050 198-85-81
Audit companies			
95	NEPCon	Laisvės pr. 121-6 06120 Vilnius Lithuania	ok@nepcon.org +380 5 03 70 31 04
96	SGS Ukraine	103, Cheronomors'kogo Kozatstva str., Odessa, 65003	тел.: +38 048 786 96 00 cell: +38 050 3039681 E-mail: ua.ssc.assistant@sgs.com tetyana.danchuk@sgs.com

№	Organization name	Mailing address	E-mail, tel./fax, social network
1	2	3	4
97	Legallis LTD	6, Vasyl'kivs'ka str., app. 41, Kyiv, 03040	+380672517505 +380442235450 legallis.expert@gmail.com
98	BM TRADA	Jūrkalnes iela 15, Rīga, LV–1046, Latvija	T: + 371 67772135 M:+ 371 29444886 sanita.berke@bmtrada.lv
Accreditation bodies			
99	National Accreditation Agency of Ukraine	18/7, General Almazov str., Kyiv, 01133	tel. (044) 369-34-70 E-mail: office@naau.org.ua
Subgroup 5: Workers and trade unions, index of interaction level 16			
100	Professional Union of Forestry Workers of Ukraine	2, Raisi Okipnoy str., Tourist Hotel, rooms 1218, 1220 Kyiv, 02002	t./f. +38 044 568 45 89, t.: +38 044 568 45 91 proflis@fpsu.org.ua , makogonchuklis@gmail.com
Subgroup 6: Women and children, index of interaction level - 9			
101	National Ecological and Naturalistic Center for Students of the Ministry of Education of Ukraine (coordinator of school forestry)	19, Vyshgorods'ka str., Kyiv, 04074	tel: +380 (044) 430-43-90 fax.: 430-02-60 e-mail: nenc@nenc.gov.ua radchenko@nenc.gov.ua

3. Map of subgroups of NVFCS stakeholders

Impact of NVFCS on stakeholders	Stakeholder impact on NVFCS				
	5	4	3	2	1
5	25	20	15	10	5
4	20	16 2, 5	12	8	4
3	15 1, 3	12	9 6	6	3
2	10 4	8	6	4	2
1	5	4	3	2	1

Very low interaction	1-3
low interaction	4-6
Moderate interaction	8-12
high interaction	15-25